Amera IoT: Birth of Startup



What does it take to be a Startup?

- An Idea
 - *Q*: How many ideas are out there?
- An Entrepreneur
 - Vision, Uber-driven, Fundable, Smoozer
- Execution People
 - Technical Leader
 - Bridge between possible and reality
 - CFO, Legal Counsel, Contributors
- Board of Directors



Amera IoT Cast

- Entrepreneur
 - Chris Daly, CEO of Metro-splash, Matchmaker, Packard Bell, Emerson Electronics, Aston-Tate
- Technical
 - Max Fleming, CTO
- Board of Directors
 - Founder of VLSI, Head of Security for Founder of Symantec, GM of TI Division, VP for iPad, Phoenix Bios, PC Anywhere
- Legal Counsel
 - incorporated Apple, Pioneer of "Look and Feel" laws
- Investors
 - MCC (Nintendo, chips)







SERENDIPITOUS START

An Intersection of People, Needs and Ideas

Founder's Motivations

- Chris Daly (CEO)
 - Medical, Last Company Failed
 - Lots of Ideas
 - I need One More Rodeo
- Jack Balletto (Capital)
 - Family Care, 2x 40-50 years
 - I need One More Rodeo
- Max Fleming (CTO)
 - Trained replacements at BofA
 - Miss Technical Work
 - I need One More Rodeo



Unforgiven, Clint Eastwood (1992) $_1$

The Needs We Saw

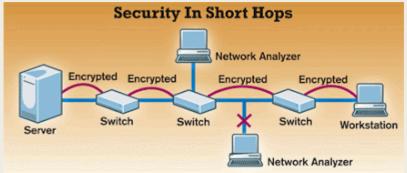
- IoT is Insecure. Every Week, Ring, SimpliSafe, Hue have been hacked. Why are we exposing our homes and businesses?
- Collaboration Tools (Zoom, Teams) Secure only hop-to-hop, in the clear at each relay servers. Where is End-to-end Encryption?
- Long Term Cloud encryption. 3rd party vendors want to manage your keys. How many vendors have at least 1 rogue employee?

Somebody's Watching: Hackers Breach Ring Home Security Cameras

Unnerved owners of the devices reported recent hacks in four states. The company reminded customers not to recycle passwords and user names.

Your Philips Hue light bulbs can still be hacked —

ring.com



802.1AE encrypts frames between network devices, not end to end. The frames are decrypted in the switches, processed, then re-encrypted and sent to the next device. Network traffic can't be monitored on the wire (shown by the red X), although a network monitor attached to a switch span port will be able to monitor traffic.



Our Vison – Better Security

- Can you remember 100 plus gibberish passwords?
 - *Me neither!*
 - Remember a picture and a 6 digit Pin? Yep!
 - You create and control encryption keys

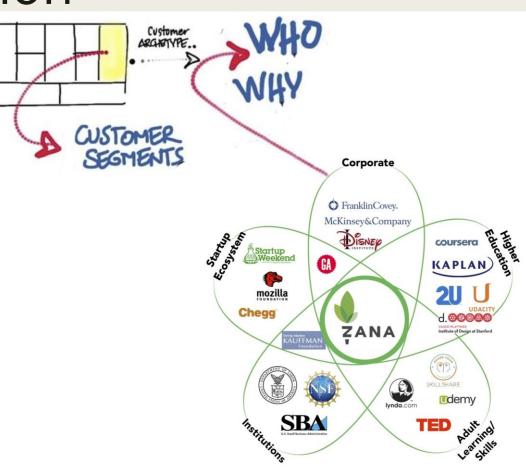
- End to End Encryption
 - Man in the Middle can't see it.
 - Long term storage, you control your own keys



Picture: 1976 Ducati 750 #7 PIN: 19767507

Know Your: Competition and Customers

- Petal Diagram
 - Who is your competition?
 - Who are their customers?
 - Where do you fit?
- Amera IoT
 - Commercial IoT
 - High End Consumer IoT
 - Conferencing/Remote Work
 - Pivot or Persevere ???



Petal Diagram ₃



PLAN TO EXIT

All Things Must Pass

Startups are built to Exit

- Exit Stats: IPO 0.1% Acquisition 40% Out of business 50% Anything else 9.9% 2
- Investors, Contributors all want paid < 10 years</p>
- Acquisition
 - Large Acquisition: Facebook -> Instagram. C-Suite, Team ???
 Value is product and/or committed user base.
 - Acquihire: Facebook -> FriendFeed. Value is team of people to create future value.
 - Small Acquisition: C-Suite, Team \$\overline\$, Value already created in technology.
- How is your stock structured?

Amera IoT Exit

- The Investors Cycle
 - "Pre-money" 5 sets value Pre \$20M, invest \$1m => 5%
 - Dilution is inevitable
 - Founders losing control is likely

- Amera IoT is targeting Small Acquisition
 - We don't want a career
 - Primed for Technology Purchase
 - 2021??

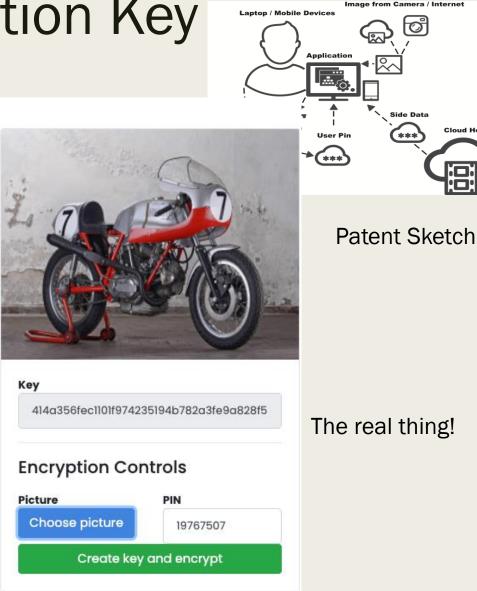


PROOF OF CONCEPT

Ideas – cheap. Working Ideas – Priceless!

Picture + Pin -> Encryption Key You control it, its easy

- You *can* remember a picture and a pin
- You create strong keys and passwords
- Patent was Granted in about 3 months



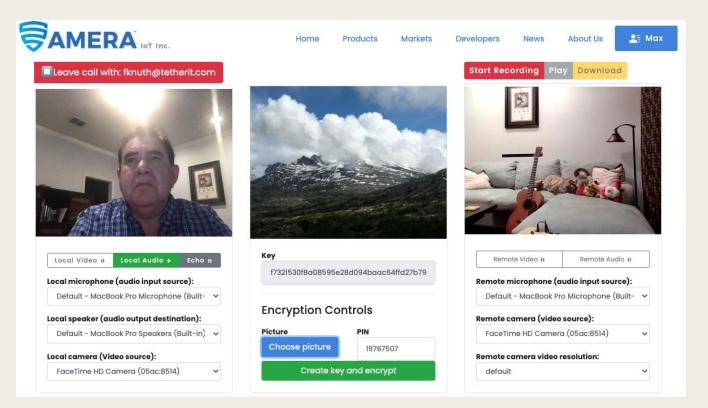
Cloud Host

Personal Conference and File Share

End-to-end encryption. Under your control.

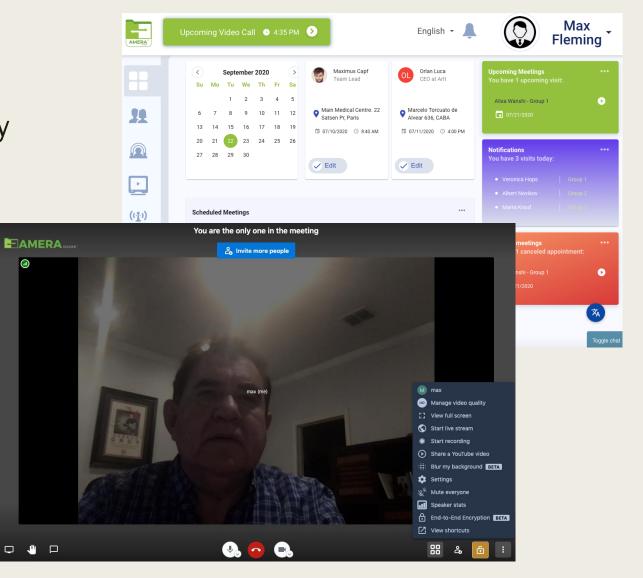
Truly Private Conferencing.

Nothing like it in the world.



Collaboration – Zoom Killer

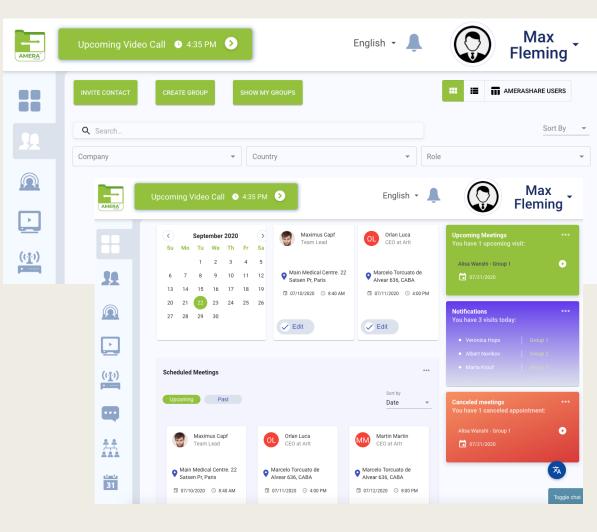
- Group Conferencing with Security
- Personal Conferencing
- Secure File share
- Calendar and Contacts



User Base Management

 Backend for managing large member bases

- Member Analytics
 - Who is accessing from where?
 - What value can I provide uses?





WHAT'S NEXT?

The season is not over!

Amera IoT Options on Sept 2020

- Build-Measure-Learn: The Startup Cycle
- Investors are Confident we can deliver
- Several Alternative Business Plans Circulated
 - Input from Current Investors
 - Input from Potential Investors
- Decision and Next Proof of Concept



QUESTIONS?

References

- 1. http://most-wanted-western-movies.com/unforgiven-1992-its-a-clint-eastwood-thing/
- 2. Rose, David S.. The Startup Checklist: 25 Steps to a Scalable, High-Growth Business (p. 244). Wiley. Kindle Edition.
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- 4. CC BY-SA 3.0, <u>https://commons.wikimedia.org/w/index.php?curid=18061</u>
- 5. <u>pre-money</u>.